

Maintaining Responsible Stewardship

**CONTRA COSTA COMMUNITY COLLEGE DISTRICT
2018 BOND REPORT TO THE COMMUNITY**



Diablo Valley College's San Ramon Campus expansion project features a new Library/Learning Resource Center and an attractive new entrance at the 1690 Watermill Road location. Architectural rendering by Noll & Tam Architects.

CONTRA COSTA COLLEGE | DIABLO VALLEY COLLEGE • SAN RAMON CAMPUS | LOS MEDANOS COLLEGE • BRENTWOOD CENTER

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Free Tuition for First-Time Students for the First Year



KEITH ARCHULETA
*LMC Business Organization
Representative*



LEE BATEMAN
*LMC Support Organization
Representative*



SOPHIA BAYATMAKOO
DVC Student Representative



MARGARET EYCHNER
*District Taxpayers' Organization
Representative*



DR. WILLIAM VAN DYK
*CCC Support Organization
Representative*



LUANNA WATERS
CCC Student Representative

The CCC Business Organization, DVC Business and Support Organizations, LMC Student Representative, and District Senior Citizens' Organization Representative positions are currently unfilled.

Monitoring the District's Bond Project Expenditures

LETTER FROM THE CITIZENS' BOND OVERSIGHT COMMITTEE

Keith Archuleta, Chair

California Community College districts passing a Proposition 39 school bond are required to form a Citizens' Bond Oversight Committee. The Committee is composed of volunteers from a cross section of community groups, including finance, business, academia, taxpayers, and seniors. Specifically, our role as Committee members is to continue monitoring the Contra Costa Community College District's expenditures of the 2006 and 2014 bond funds to ensure that all money spent is consistent with the bond language of the original ballot measures.

The Committee meets quarterly to verify that

- all bond funds have been spent in a manner consistent with the language of the bonds;
- an annual independent audit has been performed; and
- no bond money has been spent for any purpose other than facility improvements and upgrades, new buildings to accommodate student growth, the purchase of needed classroom equipment, and the administration of bond projects.

The Committee is pleased to report that these requirements have been met and money spent administering the bond expenditures is well within industry standards and consistent with best practices of other credible bond oversight committees throughout the state.

Independent performance and financial audits have been performed as required. In the auditor's opinion, "the financial statements present fairly, in all material respects, the financial position of the capital outlay for 2006 and 2014 bond funds as of June 30, 2017." In addition, the results of the District facilities bond program's operations for the year conform to the accounting principles generally accepted in the United States.



We look forward to seeing other bond-funded projects continue throughout the District, including the following:

- Contra Costa College's new Science Building;
- Diablo Valley College–Pleasant Hill's new Physical Education/Kinesiology complex and new Art Building;
- Diablo Valley College–San Ramon Campus's expansion and new Library/Learning Resource Center;
- Los Medanos College–Pittsburg's new Physical Education/Student Union complex; and
- Los Medanos College's new, permanent Brentwood Center.

The Committee appreciates the willingness of voters to approve the District's bond measures. These funds help provide facilities that fulfill the higher education needs of a diverse student population, meet the training requirements for an ever-changing qualified workforce, and offer other benefits to the community at large.

The public is encouraged to attend our quarterly Committee public meetings and to learn how to become a future Committee member. Meeting agendas, dates, and locations are available on the District website at www.4cd.edu/about/committees/measure_a/default.aspx.

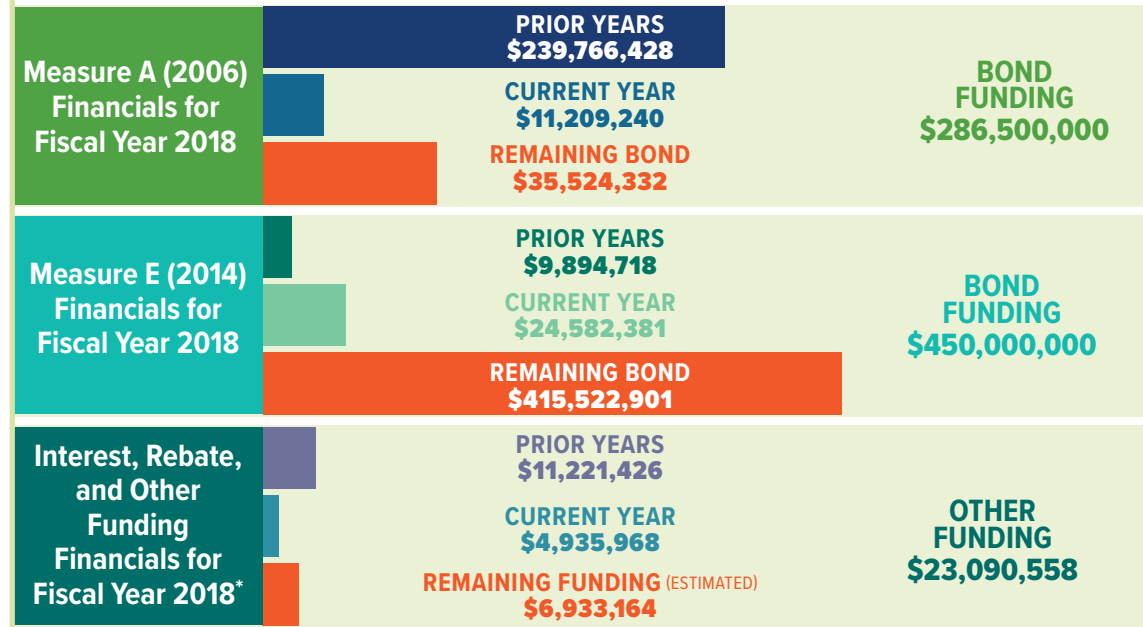
As members of the Citizens' Bond Oversight Committee, we encourage others to volunteer and become involved. Current and former members have found the experience of learning about bond programs and monitoring expenditures to be both personally rewarding and a satisfying way to contribute to the community.

ATTEND BOND OVERSIGHT COMMITTEE MEETINGS AND LEARN HOW YOUR BOND DOLLARS ARE SPENT

You can review this annual report, past reports, and a current schedule of meetings of the Citizens' Bond Oversight Committee, which are open to the public, on the District website at www.4cd.edu/about/committees/measure_a/default.aspx.

The remaining fiscal year 2019 meeting of the Committee will be held on Wednesday, April 17, from 3:00 to 5:00 p.m., at Los Medanos College, 2700 East Leland Road, Pittsburg, with a campus tour from 5:00 to 6:00 p.m. following the meeting.

DISTRICTWIDE FINANCIALS FOR FISCAL YEAR 2018



*Based on actual rebate and interest incurred in FY 2018.

DISTRICTWIDE AND DISTRICT OFFICE BOND PROGRAM AND PROJECTS LIST

REGIONAL EDUCATION CENTERS

MEASURE A (2006): Purchase 17.5 acres for new LMC Brentwood Center (2011)

DISTRICT OFFICE BUILDINGS

MEASURE E (2014): Public Safety Center at CCC*; Public Safety Center at LMC*; seismic repairs**

DISTRICTWIDE INITIATIVES

MEASURE A (2006): Solar power and energy-efficiency initiatives (2008); Information Technology infrastructure (2014)

MEASURE E (2014): Upgrade security and access control systems***; building systems and Districtwide energy conservation projects**

*UNDER CONSTRUCTION | **UNDER DESIGN | ***FUTURE (See additional bond program projects on college pages.)

Responsible Stewardship



MESSAGE FROM THE CHANCELLOR

Chancellor Fred E. Wood, Ph.D.

As the chancellor of a multi-college district, I spend a great deal of time on our five campuses (Contra Costa College, Diablo Valley College, Diablo Valley College—San Ramon, Los Medanos College and Brentwood Center) as well as our District Office. Each time I visit one of our campus locations, I am immediately struck by the facility changes taking place.

When I step onto the Diablo Valley College (DVC) campus, I recall the times I spent there over 20 years ago as a student and marvel at the tremendous improvements made to the facilities. The campus has been completely transformed, and this is just as true at all the campus locations.

These transformations would not have been possible without our voter-supported bond program. With more upgrades planned at all six locations, we continue the modernization process, which will result in productive, contemporary spaces for our students, faculty, staff, and community members countywide. Our facilities staff lead the charge and work diligently to manage our bond-funded programs with careful consideration, ensuring we remain steadfast in our commitment as good stewards of public funds.

For us, being a good steward means maintaining the highest standards of integrity while approaching each and every decision with our community's needs in mind. We believe in spending taxpayer dollars wisely and responsibly; cautiously weighing tough decisions; collaborating honestly and openly with community members; and gathering and considering input from students, faculty and staff—all the while staying true to our promise to remain transparent and accountable.

Without the support and trust of Contra Costa County voters who approved our bond programs, we could not realize our vision to become a beacon of academic excellence. Without the dedication of our Citizens' Bond Oversight Committee—comprising student, faculty, business and community volunteers who monitor our bond program spending—we could not achieve our mission to transform student lives and contribute to the betterment of our county.

On behalf of the District, we humbly and deeply thank you.



INES ZILDZIC OF FACILITIES PLANNING: EXECUTING THE CAPITAL BOND PROGRAM

As Interim Chief Facilities Planner, Ines Zildzic oversees and provides leadership for the District's Capital Improvement Program. Zildzic began her work in facilities planning following college at California State University, Sacramento, a year at the Denmark International Study/University of Copenhagen, and an MBA at the University of San Francisco Masagung Graduate School of Management. She brings to the District a breadth of experience in higher-education bond program and construction management, including service as a program manager for Solano Community College District, where she oversaw multiple projects and led internal and external teams.

Zildzic has been with the 10-member Facilities Planning team since fall 2015 and assumed the top job last summer. She is responsible for management of all aspects of the District's bond program, including planning and implementation of the Measure A (2006) and Measure E (2014) programs totaling over \$850 million. She also oversees a myriad of Districtwide program activities and project and construction management teams on all college campuses.

Zildzic says she is a strong believer in understanding the academic need that drives and informs the Facilities Master Plan, the long-range blueprint by each college to determine where on campus major capital projects should be planned to meet education goals.

"As part of my role, I manage large teams of people, the dynamics of which are very fluid," she says. "The challenge is balancing multiple, often competing expectations. We pare these expectations down, prioritize them, and help guide the delicate conversations that need to happen. Through our work, we provide student access and support our colleges in serving our students."

Measure A and Measure E Bond Program Update

A CHALLENGING CONSTRUCTION ENVIRONMENT OFFERS OPPORTUNITIES FOR GREATER EFFICIENCY

With more than 30 active projects across the six campuses of the Contra Costa Community College District (the District), the work of the Facilities Planning team in executing the Measure A and Measure E Capital Improvement Bond Program is a demanding assignment. It is also a responsibility the team takes seriously.

In spite of the current steady pace of construction on District campuses, the team is in fact working in a construction bidding environment that Zildzic calls challenging. "Due to California's saturated construction market and rising labor and material costs, we are facing a smaller number of available bidders on projects," she explains. "Large-project contractors must be prequalified, and our team is very active in contractor outreach on all projects. Our project estimates have been coming in over budget, resulting in the need to have those delicate and difficult discussions on priorities, available funding, and if necessary, cost-saving measures."

Sustainability and energy management initiatives and projects are also moving forward, with \$5 million in Proposition 39 (the California Clean Energy Jobs Act) funds invested in more than 30 projects. These projects underscore a Districtwide commitment to sustainability and also offer student learning opportunities. With current state mandates and the building code, Title 24 requirements for increased energy efficiency, and a Zero Net Energy (ZNE) path, the District is continuing to develop strategies and best practices to minimize cost and environmental impact, while keeping in mind the total cost of ownership.

The Facilities Planning team has attempted to counteract current cost and bidding challenges by remaining a collaborative organization, building on a reputation as a good client, paying in a timely manner, and providing clean and biddable projects. The team also seeks to bundle projects when appropriate to achieve economy of scale and retain quality of work—a process that can involve either working with design-build firms that offer both design and construction services or engaging a single consultant for a Districtwide project.

In a recent report to the District's Governing Board, Zildzic noted that while the District had a slower than usual construction start in 2018, this is being compensated by preconstruction activities, and the design effort has been significant during the past fiscal year. Plans call for an increase in bond spending over the next few years.

The \$450 million Measure E (2014) bond program, approved by voters in 2014, surpassed the combination of the District's first two bond measures—Measure A (2002) at \$120 million and Measure A (2006) at \$286.5 million. Put in place as a reasonable expectation of both the colleges' need and the bond program's progress, the Measure E program nevertheless has taken additional work to manage. Current annual spending is actually lower than initial projections due to factors that include a split in funding between Measure A (2006) and Measure E projects (these projects are now completed); a lower overall construction start that included a year's delay due to site-selection issues for the new Brentwood Center campus; a need to update planning parameters and projections methodology; and time-consuming project changes and budget increases.

“Due to California’s saturated construction market and rising labor and material costs, we are facing a smaller number of available bidders on projects.”

Zildzic says the Facilities team makes a concerted effort to spend budgeted funds wisely and to look for every opportunity to maximize taxpayers' money, such as combining projects when it makes sense. Looking ahead, the team will continue to monitor construction expenditures and timelines; actively move prioritized, major Measure E projects forward to construction; and plan for construction market shifts as much as possible. Equally important will be projects aimed at increasing the colleges' academic offerings, improving infrastructure and building systems, and retrofitting instructional spaces.

MEASURE A (2006) AND MEASURE E (2014) BOND PROGRAM PROJECT HIGHLIGHTS

MORE THAN 30
active construction projects

6
Districtwide projects, including a mechanical/controls upgrade for **more than 20 buildings**

ACTIVE PROJECTS

6
@ Contra Costa College

10
@ Diablo Valley College campuses

8
@ Los Medanos College campuses

MORE THAN 30
energy-efficiency projects Districtwide, using **\$5 million in Proposition 39** (the California Clean Energy Jobs Act) funds

District Office Building
SEISMIC RETROFIT

Active current projects valued at **over \$350 million**

WHAT ARE THE MAJOR CONSTRUCTION PROJECTS IN THE DISTRICT?

LEARN MORE ABOUT THESE PROJECTS ON THE COLLEGE PAGES THAT FOLLOW.



CONTRA COSTA COLLEGE'S NEW SCIENCE BUILDING (\$68.9 million): The 50,000-square-foot, three-story building is expected to begin construction in fall 2019 with completion scheduled for fall 2021, earlier than initially expected. *Architectural rendering by SmithGroupJJR.*



DIABLO VALLEY COLLEGE—PLEASANT HILL'S NEW PHYSICAL EDUCATION/KINESIOLOGY COMPLEX (\$41 million): Construction of the 30,000-square-foot project is planned to start in fall 2019 and to be completed in fall 2021. *Rendering by LPA Inc.* DVC's NEW ART COMPLEX (\$39 million) is looking at a winter 2019 construction start and a winter 2021 completion.



DIABLO VALLEY COLLEGE—SAN RAMON CAMPUS'S 2-PHASE EXPANSION PROJECT (\$11.6 MILLION): Construction start of Phase 1 is planned for spring 2019; Phase 2 is slated for a fall 2019 start, with the entire project completed by winter 2021. *Rendering by Noll & Tam Architects.*



LOS MEDANOS COLLEGE—PITTSBURG'S NEW PHYSICAL EDUCATION (PE) AND STUDENT UNION COMPLEX (\$62 million): Currently in construction, the project is slated for completion in late fall 2019. *Rendering by LPA Inc.*



LOS MEDANOS COLLEGE'S NEW, PERMANENT BRENTWOOD CENTER (\$65 million): About 15 percent completed, the 55,000-square-foot campus is expected to be completed in summer 2020 for fall semester 2020 occupancy. *Rendering by Ratcliff.*



DISTRICT OFFICE SEISMIC RETROFIT (\$7 million): Now in design approval, construction is expected to begin early in 2019 with planned completion by spring 2020. *Rendering by IBI Group.*



Contra Costa College



CONTRA COSTA COLLEGE (CCC) has provided exemplary educational services to hundreds of thousands of residents from the greater West County area since its founding in 1949. Superior faculty and staff and a modern and welcoming learning environment, enable us to deliver on the District's commitment to individual student success. We are proud of our diverse student body and their participation in nationally regarded degree and certificate programs in automotive services, culinary arts, journalism, and nursing, as well as transfer programs in science, technology, engineering, and math.

West County residents have a long tradition of supporting education, and their strong support for our bond measures demonstrates their recognition that higher education is key to improving the quality of life of our community. The completion of the new College Center is the kind of investment that West County and our students will enjoy for many years to come.



YEAR EST.
1949

ENROLLMENT
10,566 students annually

LOCATION
2600 Mission Bell Drive
San Pablo, CA 94806

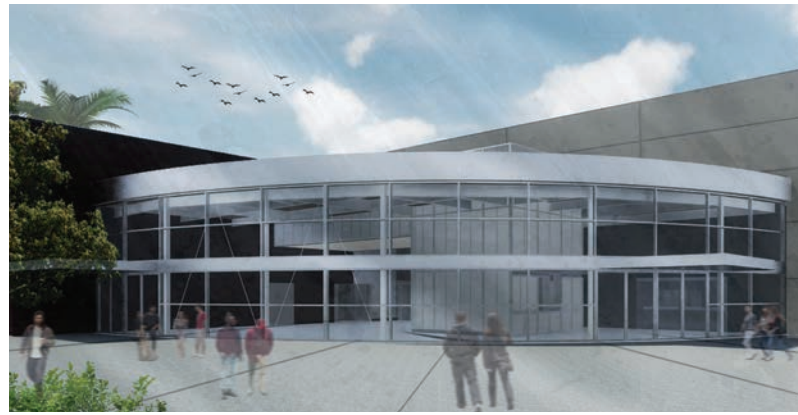
TELEPHONE
510.235.7800

WEBSITE
www.contracosta.edu



**PRESIDENT KATRINA
VANDERWOUDE, PH.D.**





BOND PROJECTS CONTINUE CAMPUS TRANSFORMATION

Following the opening of CCC's beautiful College Center and Quad in fall 2016, crews began working on renovation of the Applied Arts Building, thanks to both Measure A (2006) and Measure E (2014) bond funds. Completed in 2018, the building is now occupied by Nursing, administrative offices, and other spaces.

New Measure E projects in the planning and design stage will further enhance the campus environment. Abatement and demolition of existing buildings is nearly complete in preparation for construction in fall 2019 of a new 50,000-square-foot Science Building. The structure will consolidate engineering and various science departments now located in different buildings on campus; it will feature a 42-foot-high glazed curtain wall through which the Planetarium will be visible. Completion is anticipated in fall 2021.

In addition, renovation and expansion of a 69,000-square-foot Physical Education/ Kinesiology complex, contingent on design approval by year-end 2018, is scheduled to begin in spring 2019, with completion planned in summer 2020.

CONTRA COSTA COLLEGE

CAPITAL IMPROVEMENTS ALLOCATIONS (Measures A & E) as of June 30, 2018

2006 Capital Improvements

BOND \$83,733,334	INTEREST, REBATE, AND OTHER FUNDING \$3,775,120
------------------------------------	--

COLLEGE ALLOCATIONS \$87,508,454

2014 Capital Improvements

BOND \$94,215,000	INTEREST, REBATE, AND OTHER FUNDING -
------------------------------------	--

COLLEGE ALLOCATIONS \$94,215,000

ALL CAPITAL IMPROVEMENTS \$181,723,454

CCC BOND PROGRAM PROJECTS LIST

MEASURE A (2006): Athletic facilities (field/track) renovation Phase 1 (2008); 12 kilovolt utility upgrade (2012); Athletic facilities renovation Phase 2 (2013); parking Lot 16 upgrade (2015); new Student Activities and new Classroom Building (2016); seismic retrofit of various buildings (2016); automated ADA Doors*; AA Building renovation*; Physical Education modernization (Gym Annex remodel)**

MEASURE E (2014): AA Building renovation*; Physical Education modernization (Gym Annex remodel)**; new Science Building**; campus site work***; modernize or construct Campus Operations building***

*UNDER CONSTRUCTION | **UNDER DESIGN | ***FUTURE

Clockwise, from top left: SmithGroup rendering of new Science Building's Planetarium; Lionakis design rendering of Physical Education/ Kinesiology (Gym Annex) remodel; Journalism class; Nursing class; Ceramics student; and Culinary Arts class.



DIABLO VALLEY COLLEGE (DVC), with campuses in Pleasant Hill and San Ramon, has distinguished itself as one of the nation’s most successful community colleges by offering incomparable transfer opportunities and exceptional career education programs and degrees to an increasingly diverse student body. DVC is ranked first in the state for awarding Associate Degrees for Transfer to the California State University system, and number 16 in the nation and second in the state as the best two-year college for adult learners.

Preparing students of today to be the leaders of tomorrow requires facilities designed with student learning and success in mind. Measure E bond funds are allowing the college to update or replace aging facilities and infrastructure to ensure that our students and communities continue to receive the excellent instruction for which DVC is known. We appreciate the support that voters have shown by passing Measure E and earlier bond measures.



YEAR EST.
1949

ENROLLMENT
28,561 students annually

PLEASANT HILL CAMPUS
321 Golf Club Road
Pleasant Hill, CA 94523

SAN RAMON CAMPUS
1690 Watermill Road
San Ramon, CA 94582

TELEPHONE
925.685.1230

TELEPHONE
925.866.1822

WEBSITES
www.dvc.edu & www.dvc.edu/san-ramon



**PRESIDENT SUSAN
LAMB**

PE/KINESIOLOGY, ART COMPLEXES COMING

Over the summer, crews completed four construction projects at DVC’s Pleasant Hill campus, financed by a combination of Measure A (2006) and Measure E bond funds. Projects resolved Americans with Disabilities Act (ADA) issues, replaced gas valves, and included work on utility connections and the main switch gear.

The planned 30,000-square-foot Physical Education/Kinesiology complex renovation, funded by Measure A (2006) and Measure E dollars, features a new fieldhouse, aquatics, faculty offices and meeting rooms, equipment and locker rooms, classrooms, and a training room/laboratory. Currently in design review, the project anticipates a construction start by fall 2019 with completion in fall 2021.

Design documents will be submitted in early 2019 for a new, 37,000-square-foot Art complex that will consolidate DVC art programs in one new facility. Construction for this Measure E project is expected to begin in spring 2019; completion is planned by fall 2021.



COMMUNITY AIDS SAN RAMON CAMPUS EXPANSION PROJECT

Community input was invaluable in creating an attractive and workable design for DVC's San Ramon Campus (SRC) expansion project. A new agreement with the City of San Ramon allows for removal of the existing fountain to build a larger Library/Learning Resource Center for student and community use plus outdoor gathering spaces and additional parking.

The Measure E project will be accomplished in two phases. Phase 2, which begins construction early in 2019, includes renovation of existing classrooms, laboratories, café, and student gathering areas. The second phase, expected to start in fall 2019, provides for a larger building and a new, 6,000-square-foot Library/Learning Resource Center housing tutorial spaces. The new facilities are expected to be completed in winter 2021.



DIABLO VALLEY COLLEGE

CAPITAL IMPROVEMENTS ALLOCATIONS (Measures A & E) as of June 30, 2018

2006 Capital Improvements

BOND
\$69,033,333

INTEREST, REBATE, AND OTHER FUNDING
\$2,581,449

COLLEGE ALLOCATIONS **\$71,614,782**

2014 Capital Improvements

BOND
\$187,216,000

INTEREST, REBATE, AND OTHER FUNDING
\$1,638,450

COLLEGE ALLOCATIONS **\$188,854,450**

ALL CAPITAL IMPROVEMENTS **\$260,469,232**

DVC BOND PROGRAM PROJECTS LIST

MEASURE A (2006): Athletic facilities (field/track) renovation (2008); parking lot repaving (2009); soccer field regrading (2010); new Student Services Center (2012); baseball and softball field upgrades (2013); new Culinary Arts and Food Services building (2014); new Commons area (2015); new softball bleachers/upgrades (2016); ADA barrier removal*; Physical Education/Kinesiology complex renovation**; Engineering Technology building renovation***

MEASURE E (2014): Infrastructure improvements—main water valves replacement (2016); building system upgrades—HVAC systems evaluation (2016); Library boiler/chiller and HVAC renovation (2016); roof replacements, Phase I (2016); central plant feasibility (2017); Faculty Office Building condition assessment (2017); groundwater study (2017); ADA barrier removal projects*; main electrical switchgear replacement**; main loop gas valves replacement*; Physical Education/Kinesiology complex renovation**; HVAC and controls

upgrades**; new Art complex**; new Academic complex***; Engineering Technology building renovation***; Learning Center repurpose***; future building site development***; western utility corridor**; campus-wide energy management system upgrades**

REGIONAL EDUCATION CENTERS

MEASURE E (2014): DVC San Ramon Campus expansion**

*UNDER CONSTRUCTION |

UNDER DESIGN | *FUTURE

Clockwise, from top left: DVC students in class and on campus; HMC Group rendering of the planned Art complex; and LPA Group rendering of the swimming pool renovation that is part of the planned Physical Education/Kinesiology complex.



LOS MEDANOS COLLEGE (LMC) offers award-winning transfer and career education programs, stellar support services, and diverse learning opportunities in East Contra Costa County. Our exceptional educators, innovative curricula, growing degree and certificate offerings, and strong regional partnerships focus squarely on student success. Of the 1,600 two-year institutions across the nation, LMC was twice recognized in the list of “Top 150 U.S. Community Colleges” by the Aspen Institute and was named one of the “50 Best Community Colleges” by *College Choice*.

We are grateful to county residents for supporting our District bond measures, enabling the college to provide a welcoming and inclusive environment in state-of-the-art facilities at our beautiful Pittsburg Campus—and at the new Brentwood Center, which is currently under construction and expected to open in spring 2020. That community investment allows LMC to continue positioning our students for success at four-year universities, in the workforce, and beyond.



YEAR EST.
1974

ENROLLMENT
12,961 students annually

PITTSBURG CAMPUS
2700 East Leland Road
Pittsburg, CA 94565

TELEPHONE
925.439.2181

WEBSITE
www.losmedanos.edu

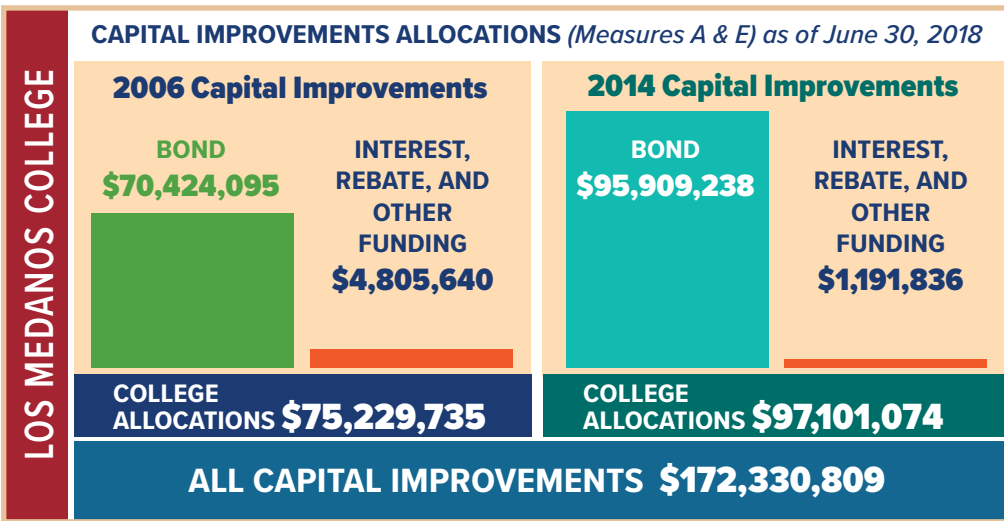
BRENTWOOD CENTER
101A Sand Creek Road
Brentwood, CA 94513

TELEPHONE
925.513.1625



PRESIDENT
BOB KRATOCHVIL, ED.D.





LMC BOND PROGRAM PROJECTS LIST

MEASURE A (2006): Athletic facilities (field/ track) renovation (2008); parking lot B extension (2010); Nursing and Emergency Medical Training classrooms and labs (2012); Student Services Area renovation (2015); Nursing/EMT Bio Lab remodel (2012); gymnasium renovation (2016); tennis courts resurface (2016); Physical Education and Student Union complex*; College Complex remodel*; ADA improvement projects***

MEASURE E (2014): Tennis courts resurface (2016); Physical Education and Student Union complex*; College Complex renovations*; mechanical system upgrade*

REGIONAL EDUCATION CENTERS

MEASURE E (2014): New LMC Brentwood Center building*

*UNDER CONSTRUCTION | **UNDER DESIGN | ***FUTURE

LMC PROJECTS MOVE AHEAD

Construction is nearly 50 percent complete at LMC's new Physical Education and Student Union complex, slated to open in fall 2020. Financed with Measure A (2006) and Measure E bond funds, the project features two buildings: a 30,000-square-foot Physical Education Building and a 35,400-square-foot Student Union. The Student Union will have a bookstore, Food Services area, student lounge, and a 485-seat Community Conference Center. A second floor will house offices, meeting space, and a large gathering area. (View the construction live on the campus webcam at <http://bit.ly/2Fhk7pR>.)

Other Measure E projects on the Pittsburg campus include the newly completed Campus Safety Center and mechanical system upgrades.

Construction site work is well underway at LMC's new Brentwood Center at 1351 Pioneer Square, which will replace the center currently housed in leased space. The 55,000-square-foot facility includes science labs, classrooms, student commons, library, bookstore, and indoor and outdoor gathering areas. The 17.5-acre Brentwood parcel was purchased in 2011 with Measure A (2006) funds; Measure E dollars are financing construction. A spring/summer 2020 opening is planned.

Clockwise, from top left: Construction of LMC's new Physical Education and Student Union complex; Ratcliff rendering of the planned Brentwood Center; Child Study Center; students using Library services; and students at the Student Services Center and on the Quad.

FREE TUITION!



First Time
Full Time
Free Tuition

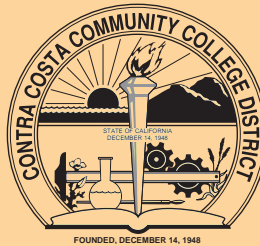
First Time + Full Time = Free Tuition (FT³)

For more information, please visit

www.4cd.edu/ed/cp

**CONTRA COSTA COMMUNITY COLLEGE
DISTRICT GOVERNING BOARD**

Vicki C. Gordon, President
Andy Li, Vice President
John E. Márquez, Secretary
Rebecca Barrett, Member
Greg Enholm, Member
Jocelyn Villalobos, Student Trustee



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Contra Costa Community College District is committed to equal opportunity in educational programs, employment, and campus life. The District does not discriminate on the basis of age, ancestry, color, disability, gender, marital status, national origin, parental status, race, religion, sexual orientation, or veteran status in any access to and treatment in college programs, activities, and application for employment.